



# Neuroscience Careers

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# THE PLANS:



THE PLAN YOU  
TELL YOUR  
ADVISOR

- "I'M GOING TO BE A
- PROFESSOR AT A MAJOR
- RESEARCH UNIVERSITY
- AFTER I GRADUATE."



THE REAL  
PLAN

- LOOK FOR CAREER
- ALTERNATIVES.



THE SECRET  
PLAN

- BECOME A
- BAKER/ROCKSTAR/WRITER.

# Bad news – competition in academia



# Academic success in numbers

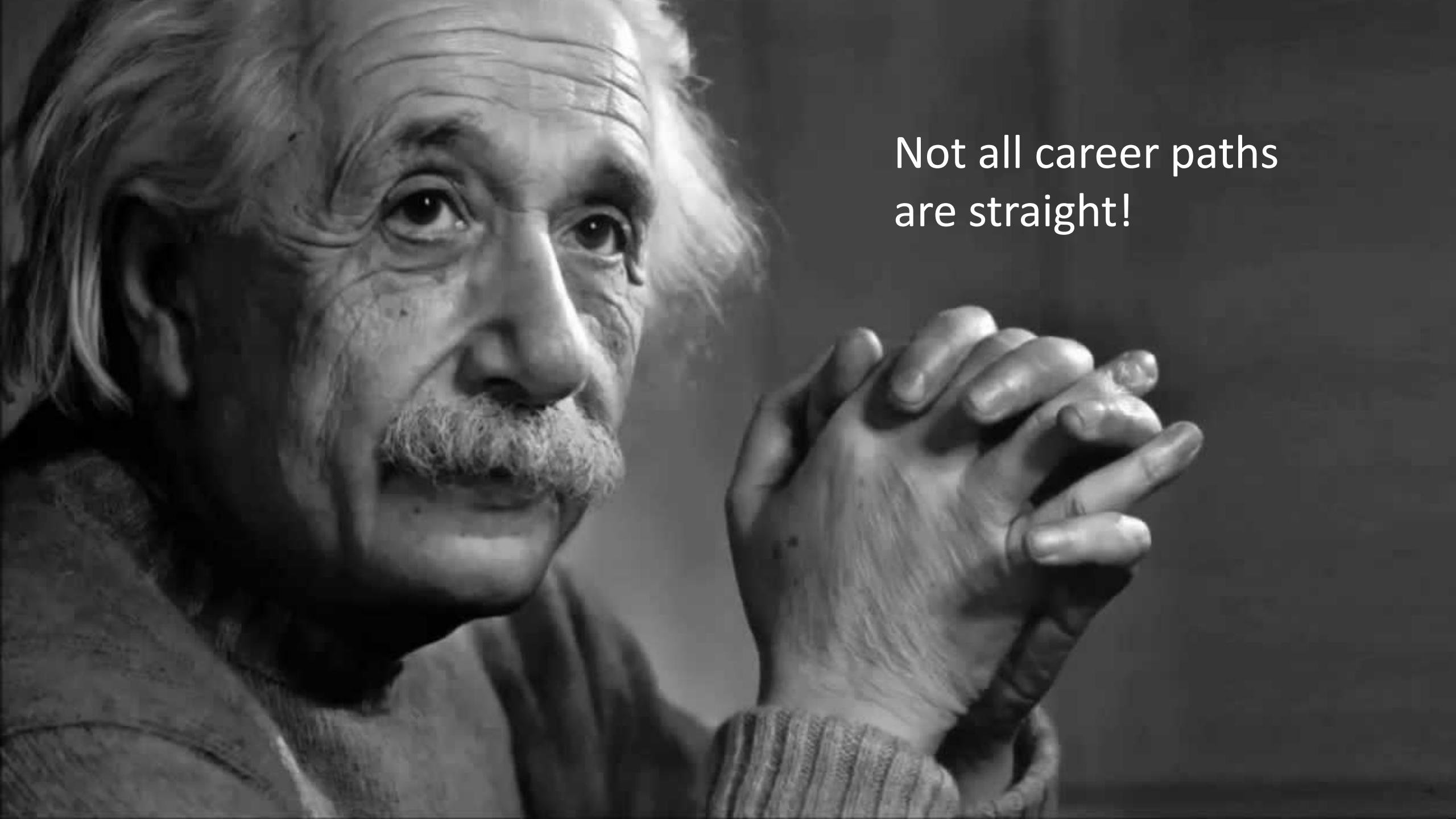
A low-angle, upward-looking photograph of a graduation ceremony. Several graduates in dark blue gowns are visible, with their arms raised in celebration. They are holding rolled-up white diplomas tied with red ribbons and tossing their blue mortarboards into the air. The scene is brightly lit, creating a sense of joy and achievement.

- 30% of PhD holders stay in academia – mostly as postdocs
- 10 % of postdocs stay in academia
  - But ~80% hope to pursue an academic career...
  - 90% of postdocs find a job in industry or public sector
- 3% of PhD holders become professors!
  - 97% chance of getting another job!
- **But: this is NOT a problem!**
  - Think about what you want to do
  - Come up with alternatives!

# Good news: many diverse sectors...

- Research and education
- Health Professional
- Global Health
- Business & Law
- Government & Policy
- Writing & publishing
- Consulting
- Non-profit research / foundations
- Creative sector
- Quantitative fields (data science, AI, investment, ...)

Detailed jobs here: <https://pni.princeton.edu/undergraduate-concentration/careers-neuroscience>



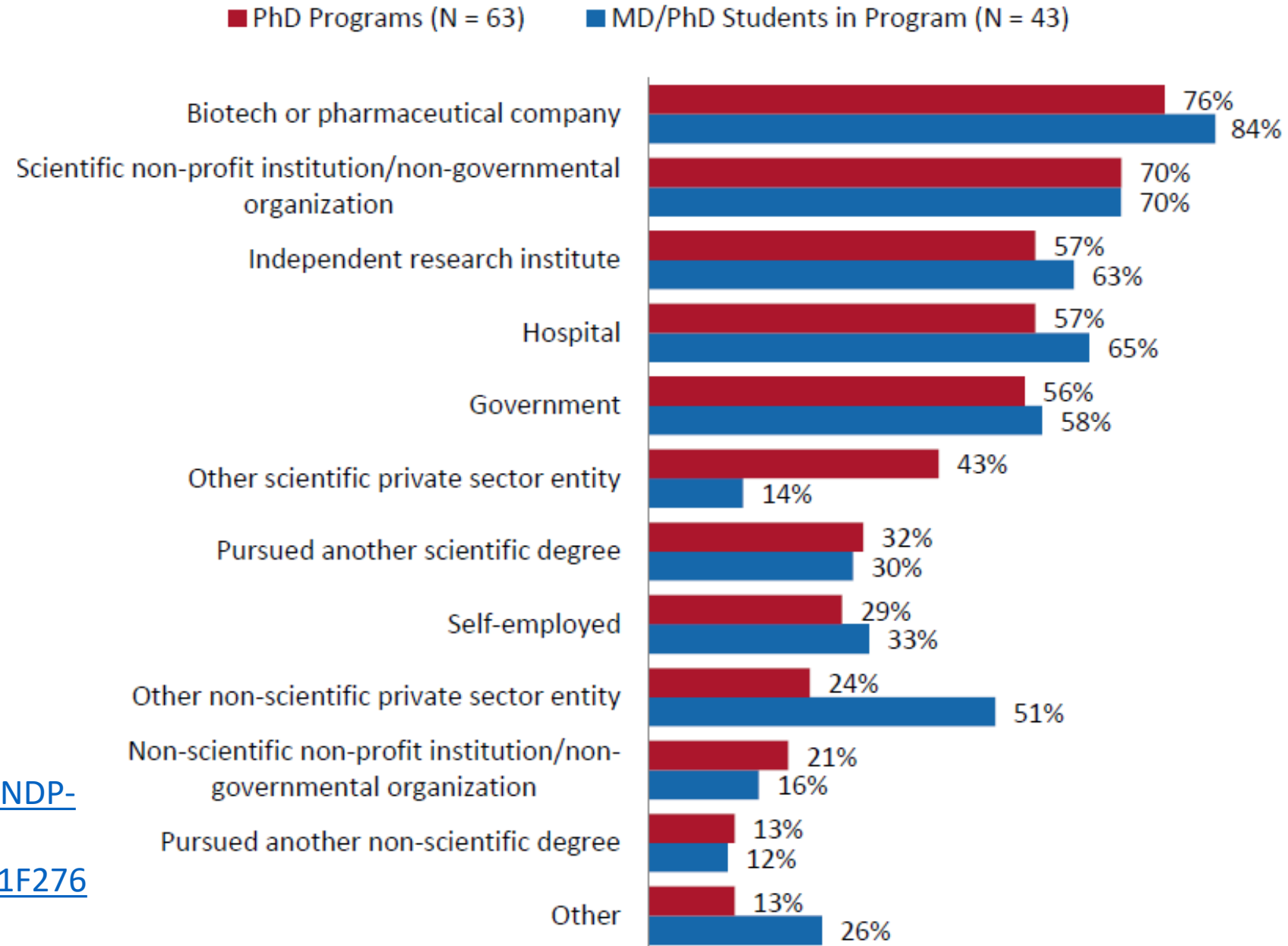
Not all career paths  
are straight!

# Career stats (USA)

- SfN survey 2017

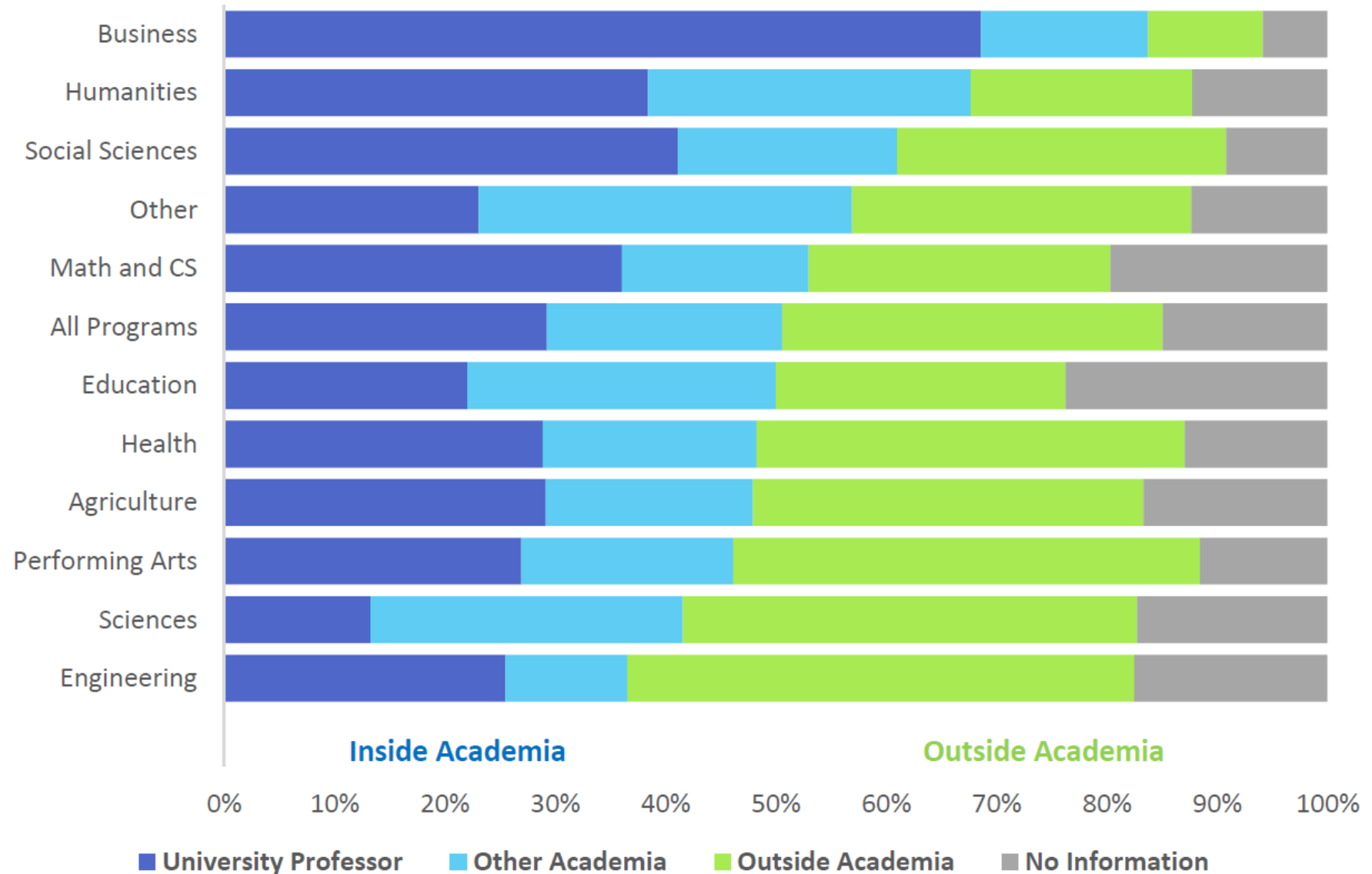
<https://www.sfn.org/-/media/SfN/Documents/Survey-Reports/NDP-Final-Report.ashx?la=en&hash=41FEFFA45C371F27648DF48DB0A11E46A19171E0>

Please indicate areas where students from your program have taken positions over the last five years Select all that apply.



# Canadian (Ontario) stats

- 2016 survey
- What do 2009 PhDs do?

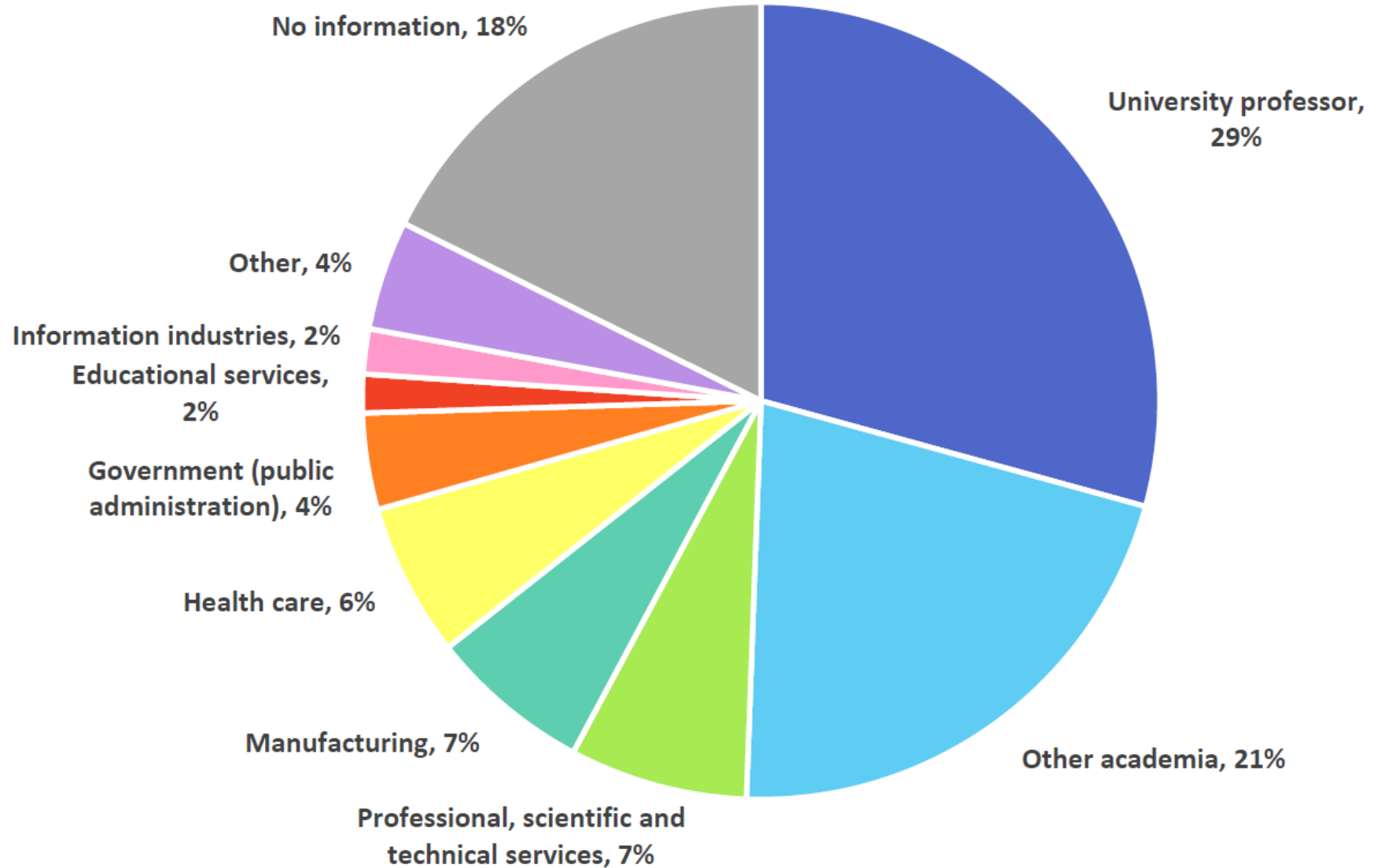




# Canadian (Ontario) stats

- 2016 survey
- What do 2009 PhDs do?

(FYI, here are the psychology stats:  
[https://cpa.ca/docs/File/Publications/PGS\\_Final\\_Report\\_7Dec2016\\_ENFinal.pdf](https://cpa.ca/docs/File/Publications/PGS_Final_Report_7Dec2016_ENFinal.pdf))

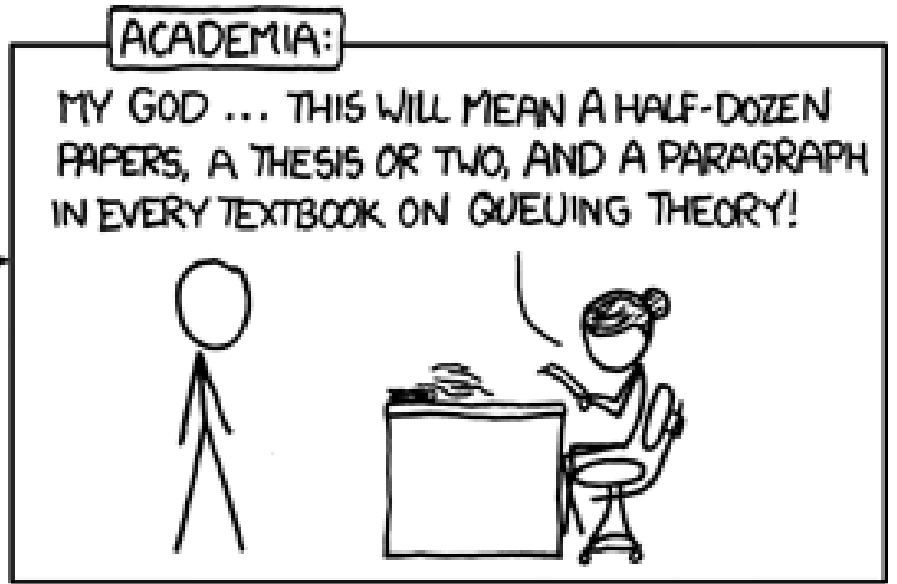
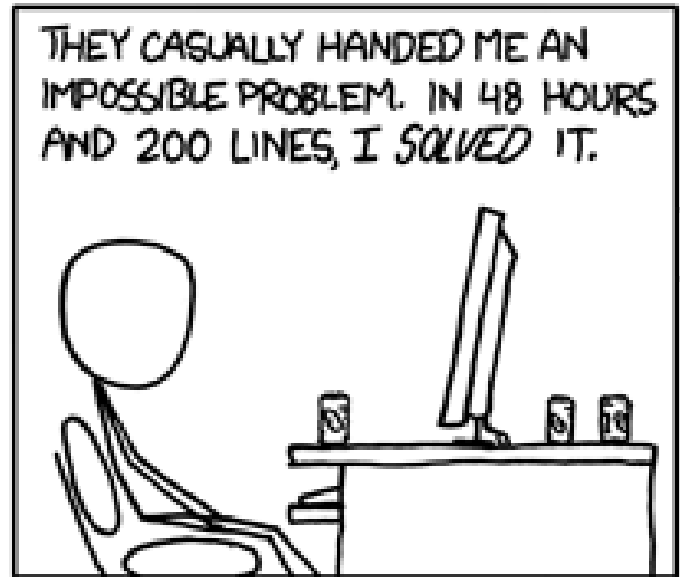
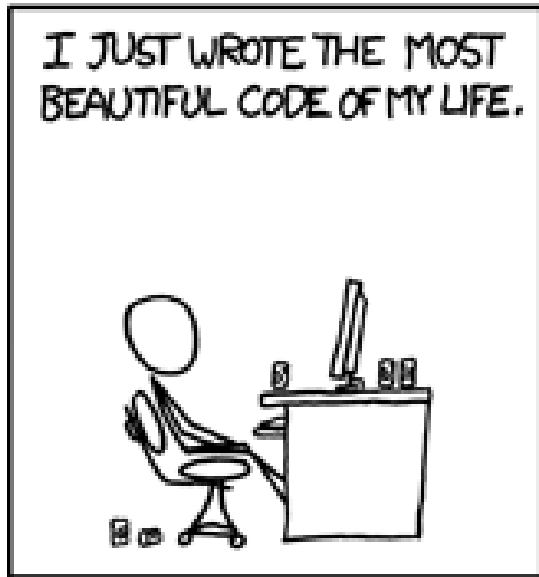


# 10 simple rules: a job in academia vs. government

1. “public good” means different things
2. Rewards / recognitions are different / on different time scales
3. Government is more hierarchical than academia
4. Government offers better job security
5. Academia generally pays better
6. Both require persistence & patience, but differently
7. Hard to effect change in government, but changes are likely more persistent
8. Academia and government work differently with private sector
9. Accountability is on a different scale
10. Access to resources is different

# 10 simple rules: industry vs. academia (or any other job!)

1. Assess your qualifications / strengths, e.g. management skills
2. Assess your needs (material, security, insurance)
3. Assess your desires (ideal world...)
4. Assess / factor in your personality
5. Consider the alternatives
6. Consider the timing
7. Plan for the long term
8. Keep your options open
9. Be analytic
10. Be honest with yourself

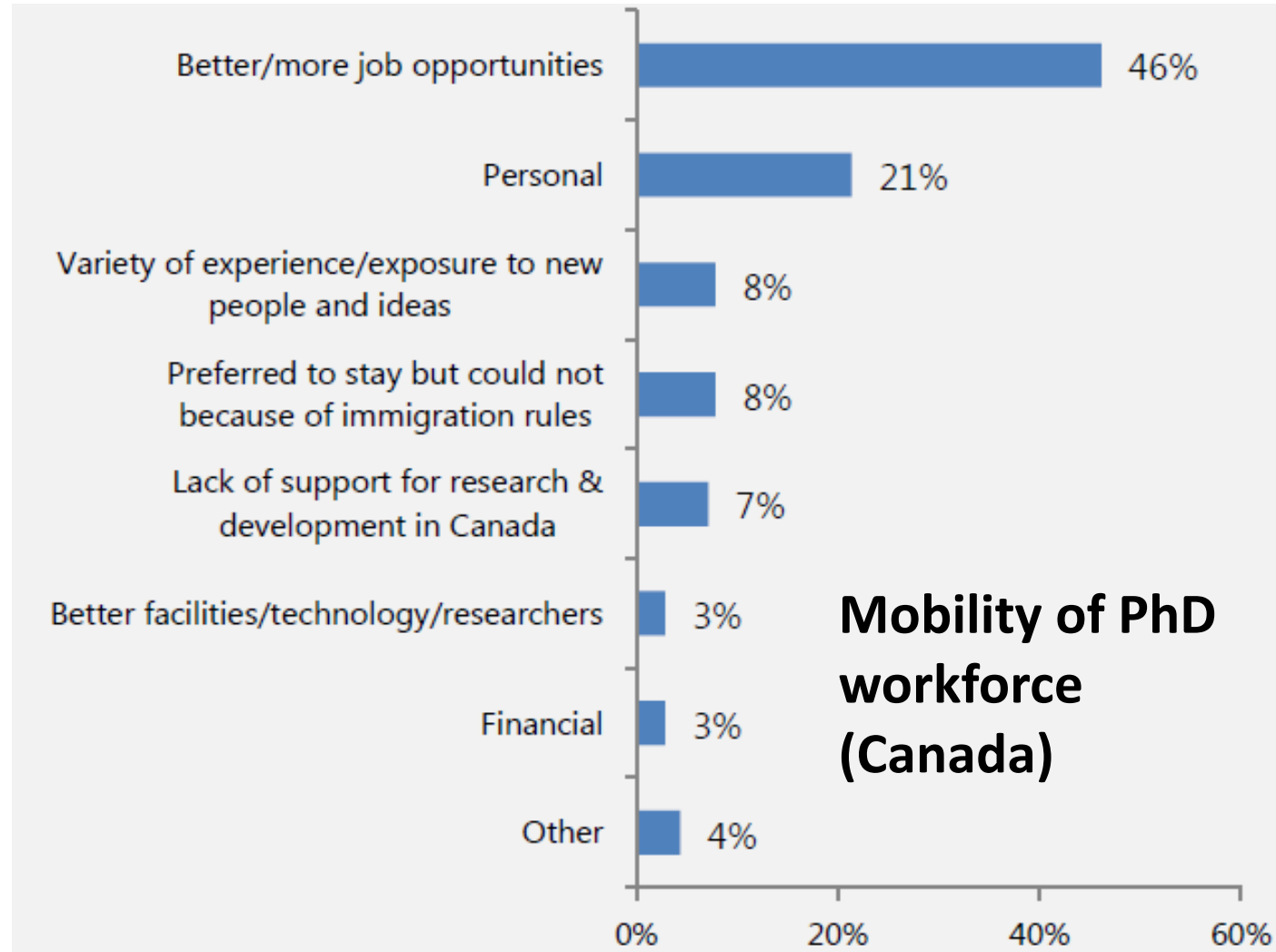




Succeeding in academia

# What it takes in academia

- PhD (5-6 years)
- Multiple postdocs (typically 3-7 years)
- Competitive CV (publications)
- Mobility!
- And some teaching experience!



# Finding a great supervisor (avoiding toxic PIs)

- Ask for recommendations from other academics
- Talk to their trainees!
- Talk to alumni if possible...
- Talk to the program administrative staff
- Ask about professional development / mentorship support
- Investigate the prof's track record of training outcomes (alumni)
- Do trainees get first author publications?
- Is there any evidence for a supportive, collegial lab ambiance?
  - Activities, retreats, get-togethers, trainee initiatives...

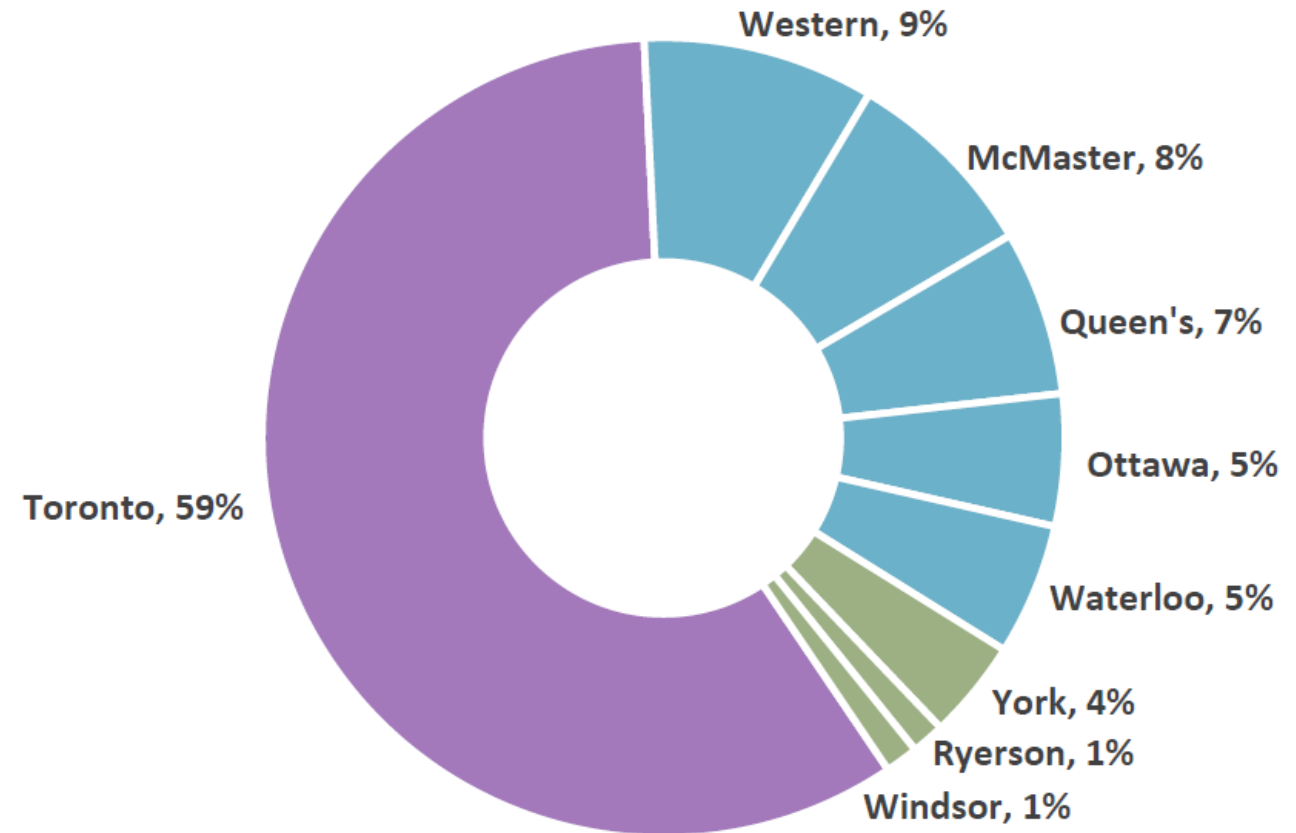
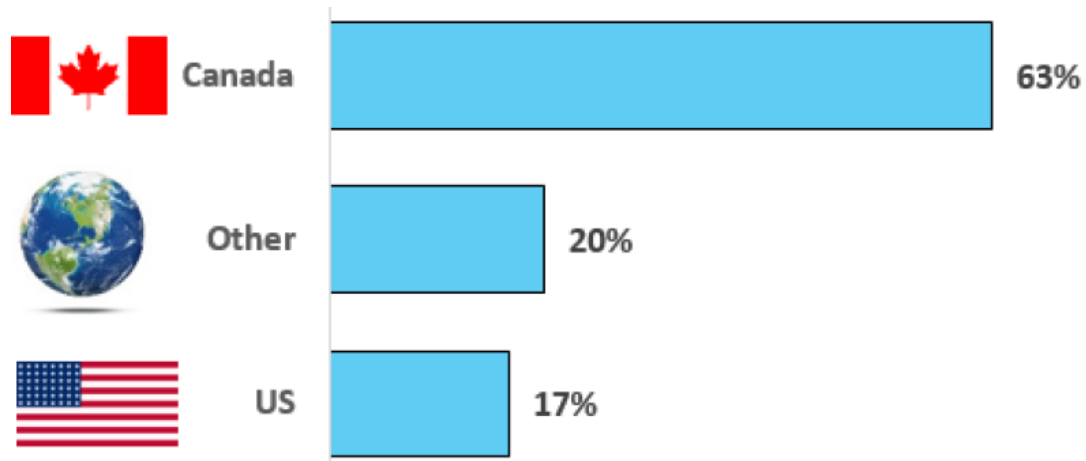


# 10 simple rules for selecting a postdoc

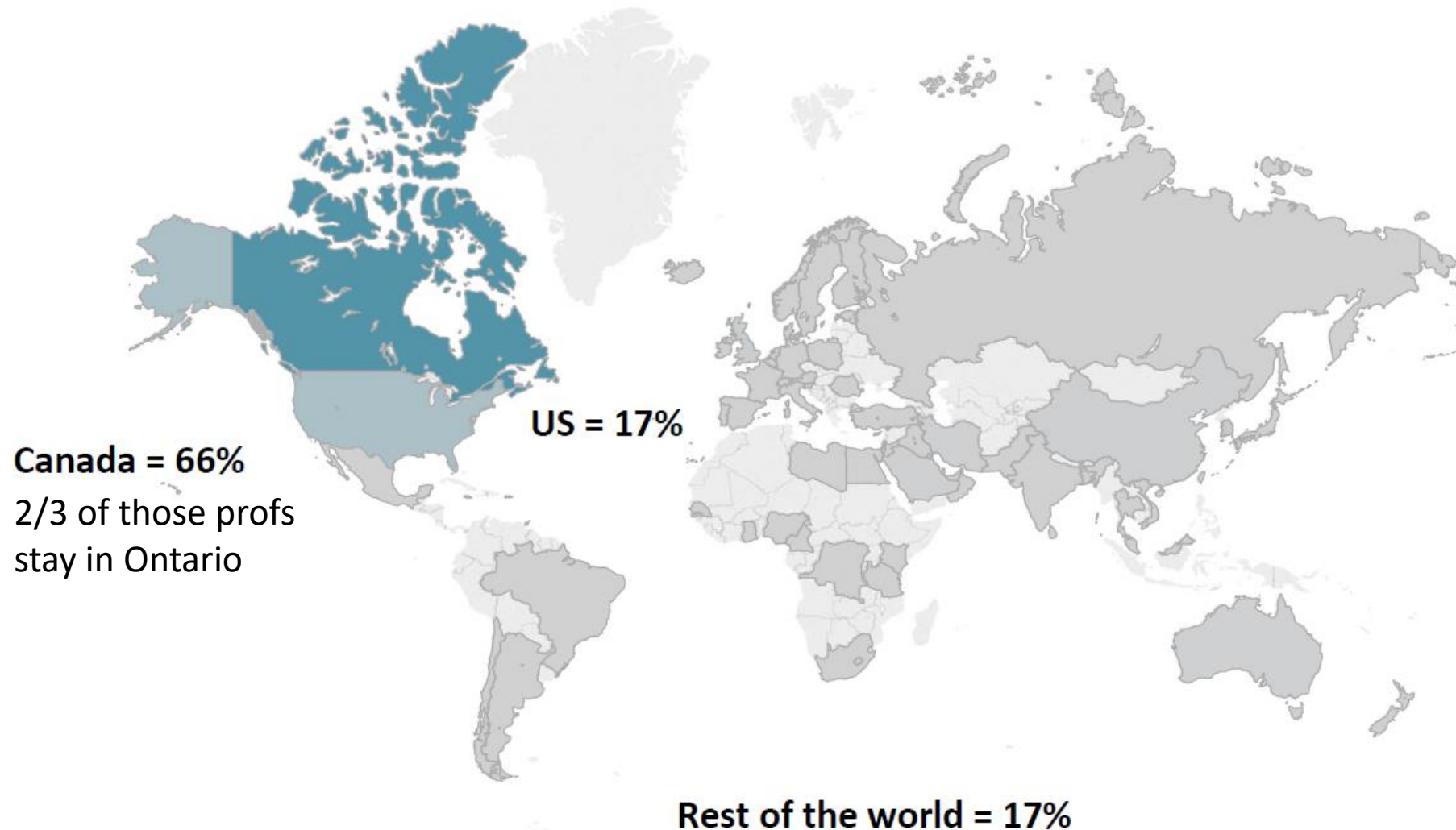
1. Select a position that excites you
2. Select a lab that suits your work and life style
3. Select a lab and project that develop new skills
4. Have a backup plan
5. Chose project with tangible outcomes that match your career goals
6. Negotiate first authorship before you start
7. The time in a postdoc should be finite
8. Evaluate the growth path
9. Strive to get your own money!
10. Learn to recognize **opportunities**




# Where Ontario graduates end up as profs...



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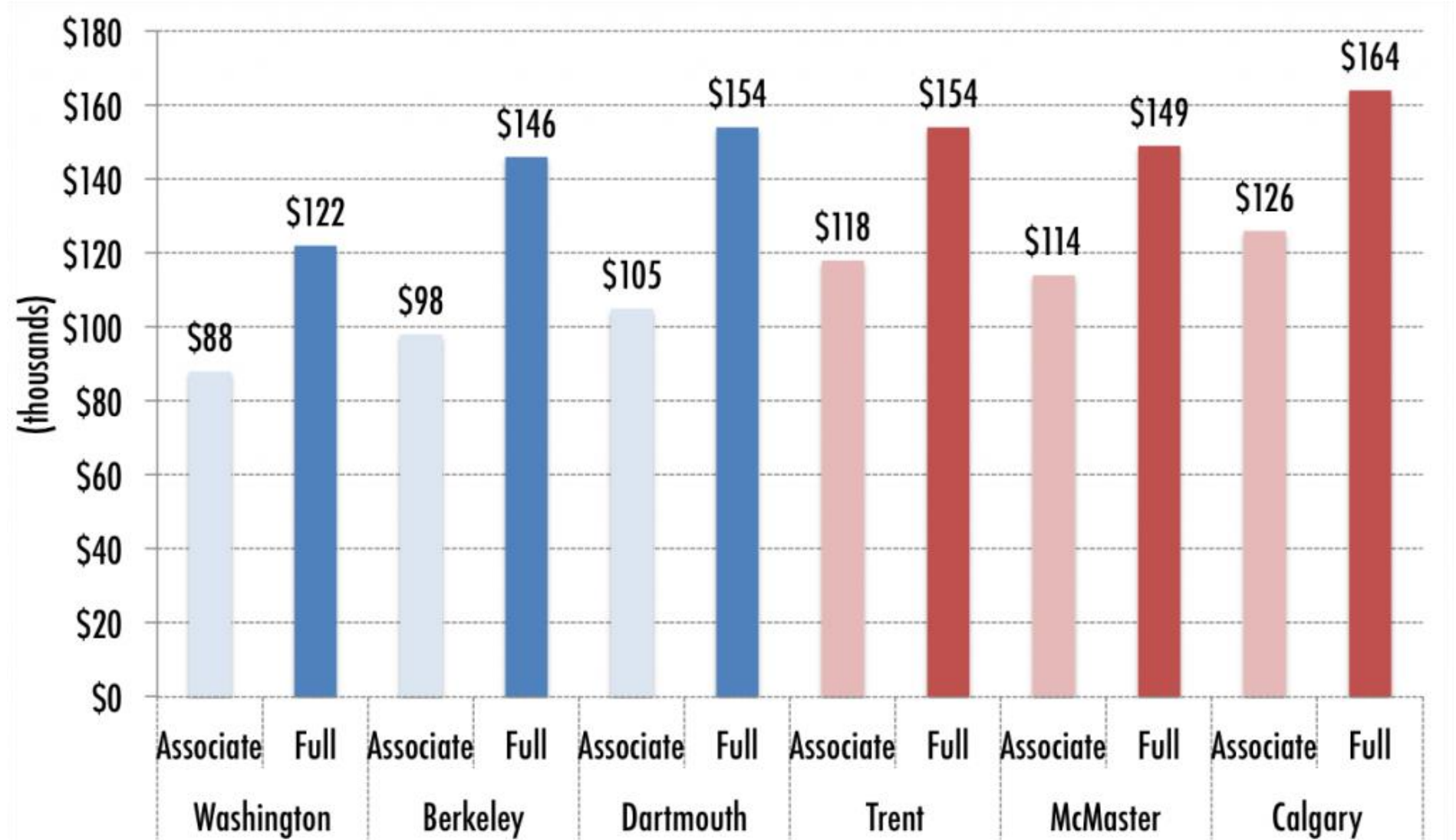


# Assistant Professor expectations / timeline

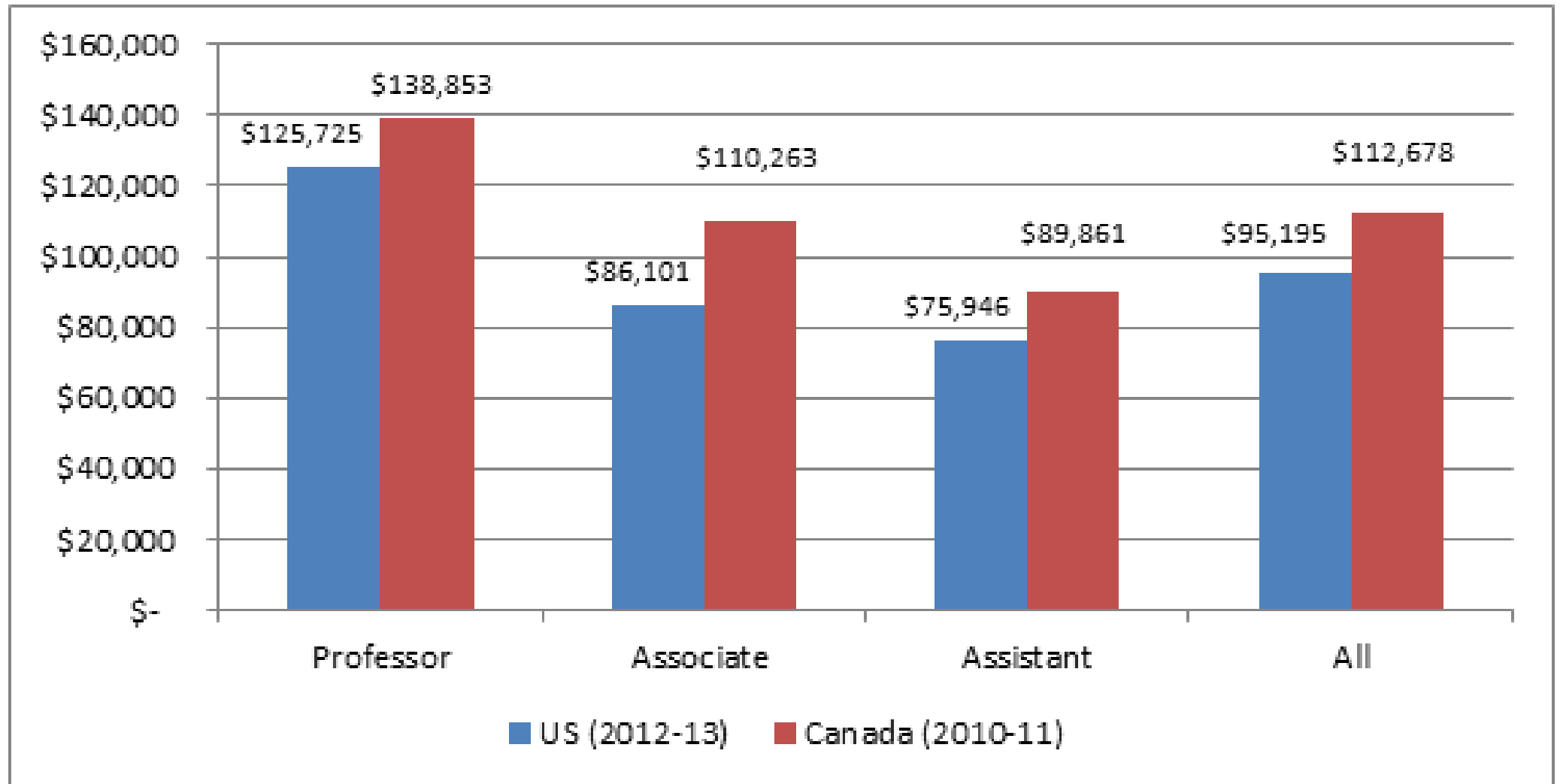
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- Types of positions
    - Visiting / adjunct professor
    - Lecturer
    - Tenure-track (aka The Promised Land)
  - Tenure-track timeline
    - Typically review and renewal after 3 years
    - Application for tenure & promotion after 6 years
  - Expectations for tenure
    - Good teaching record and evaluations
    - Good research record / publications + evidence of extramural funding
    - Good service record to institution and community
    - Independent expert evaluations are positive
  - **You are solely responsible for your own success!!!**
  - Importance of networking...

# Professor salaries – selected institutions

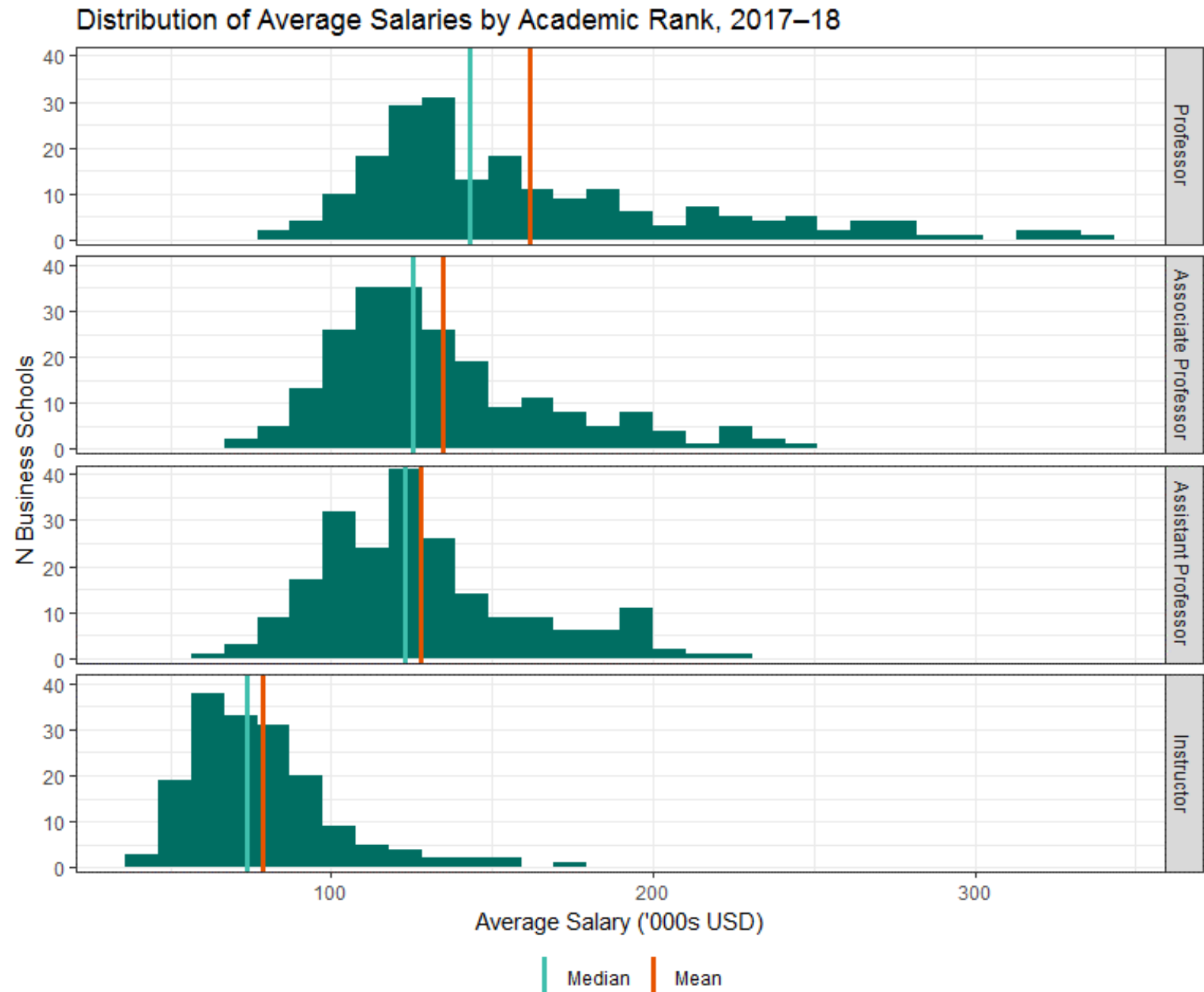
- 2011



# Professor salaries – by seniority



# Professor salaries – distribution (USA)

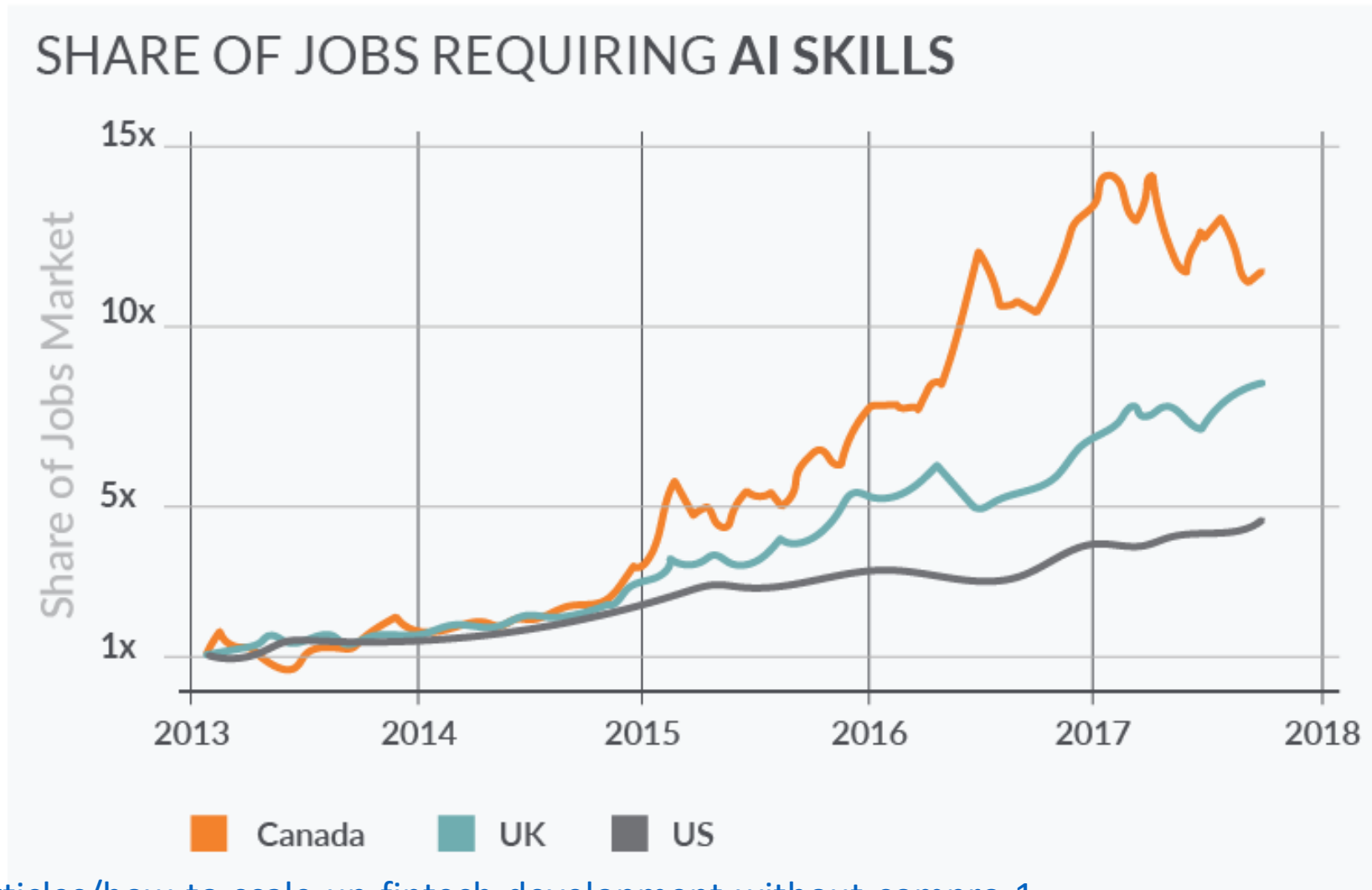


<https://aacsbblogs.typepad.com/dataandresearch/global-salary-survey/>



Some numbers about Data  
Science / Analytics

# Some skills are high in demand...







## AI Job Postings More Than Doubled in 2017

Job postings per million Canadian postings



According to a Gartner report, **Data Science & Analytics | AI will create 2.3 million jobs.**

**75% of Indian companies have already started investing** or are going to invest in Data science and Machine Learning.

The overall data science platform market is expected to grow from **USD 19.58 billion in 2016 to USD 101.37 billion by 2021**, at a CAGR of 38.9% from 2016 to 2021.

According to IBM, an increment by **364,000 to 2,720,000 openings** will be generated in the **year 2020** for Data Scientists. This demand will only grow further to an astonishing 700,000 openings.



More than **50,000 Data Science & Machine Learning jobs** are **currently vacant** due to the dearth of qualified talent.

Gartner studies show that AI technologies will be in almost every new software product by 2020.

At **34% projected growth** between now and 2024, statisticians are among the fastest-growing job fields tracked by the Bureau of Labor Statistics.

# Neurotech companies old and new

- *Established, clinical:*
  - Cochlear implants: Oticon, Cochlear, Advanced Bionics
  - DBS/neurostim: Medtronic
  - Imaging/diagnostics: Philips, Siemens, GE, 3M, etc.
- *Established, research:*
  - EEG: Biosemi, BrainVision, Ryppe, Flywheel, many others
- *New, clinical:*
  - Kernel, Neuralink, Novela, Nexeon, OccamzRazor, Cognito Therapeutics, etc.
  - Akili Interactive, Pear Therapeutics
- *Consumer (non-invasive BCI & neurostim):*
  - CTRL-Labs, Thync, Halo, OpenBCI, MeloMind, many more
  - Software: Neurable, PEER, Mindlyft, oMind, etc.

## Employers in **Canada** who look for **Neurotech** skills

- Synaptive Medical
- Perimeter Medical
- Conavi Medical
- Huron Technologies
- Novela Neurotech
- Interaxon (PEER, HealthTechConnex, MuseMonitor)
- Avertus
- CloudDx
- Mindset

Related companies in health: Winterlight Labs, PocketHealth, many more

And, of course: **AI** (Integrate AI, Element AI, Layer 6, many more)



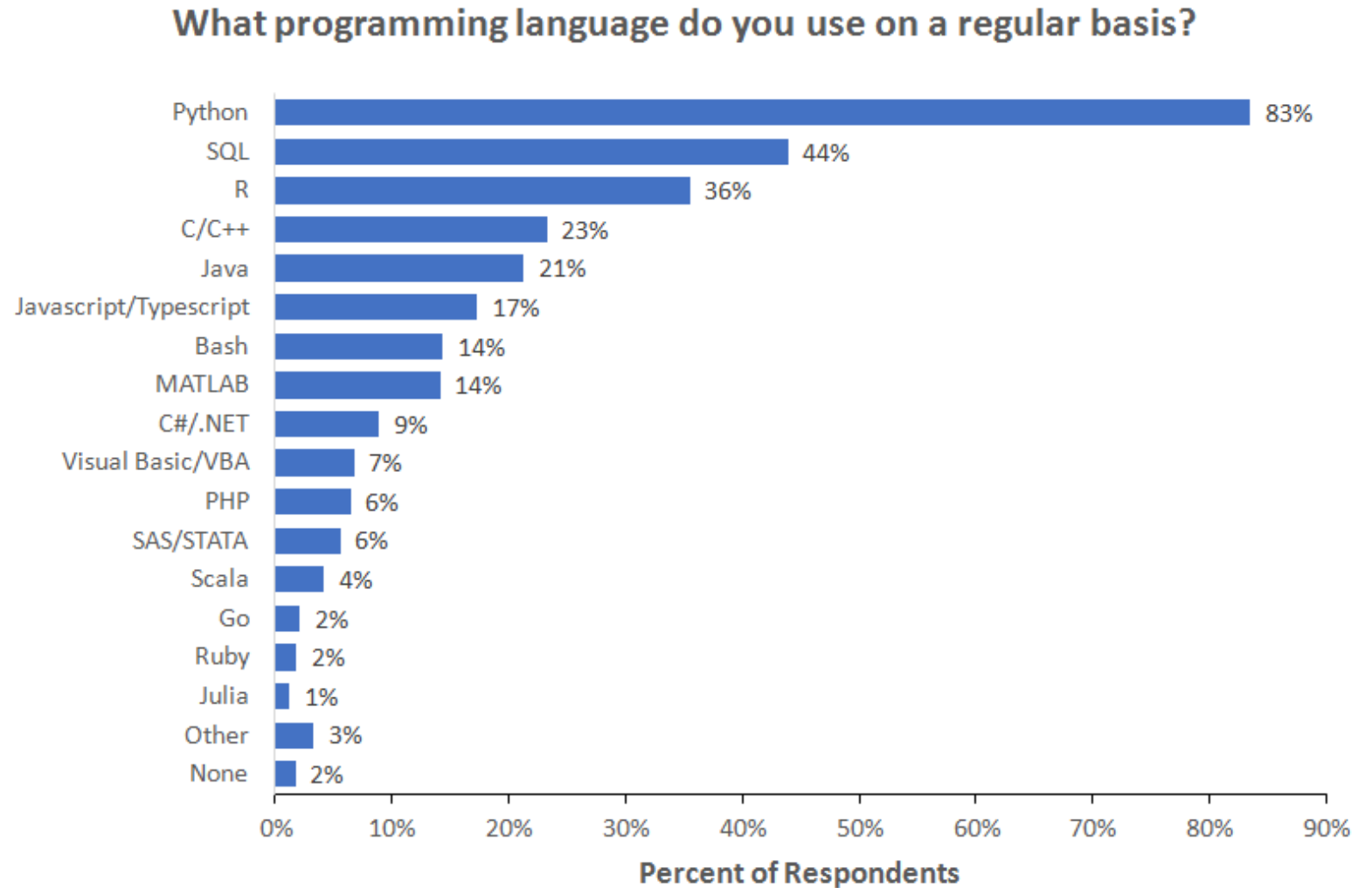
# Value that neuroscientists bring to neurotech (and other) companies

- Credibility! (A qualified scientist on staff is valuable in itself)
- Rigour
- New insights, up-to-date knowledge
- Communications & reporting skills
- Quick analysis and synthesis of complex information
- Ability to manage projects and independent work
- Understanding of how to measure human behaviour
- *New hotness*: ML, Deep learning, AI
- Coding, Analysis
- Technical/specialist insights

## Data Science/AI/ML

- Skills in coding, analytical thinking, experimentation, data cleaning
- What do you need to get started?
  - Python ML tools (SciKit Learn, NN toolboxes like TensorFlow)
  - Jupyter
  - MySQL
  - R (optional)
  - ~~Matlab~~
- ***Insight Data Science fellowships*** are a great way to start, and many neuroscientists have successfully transitioned to industry through Insight

# Most useful skill for a data scientist: programming!



Note: Data are from the 2018 Kaggle Machine Learning and Data Science Survey. You can learn more about the study here: <http://www.kaggle.com/kaggle/kaggle-survey-2018>. A total of 18827 respondents answered the question.

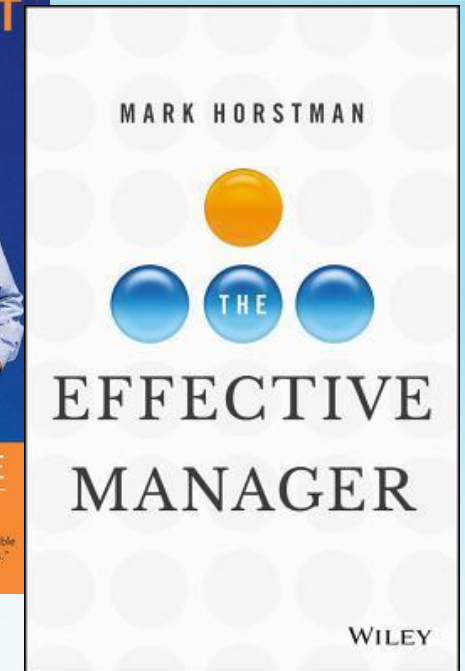
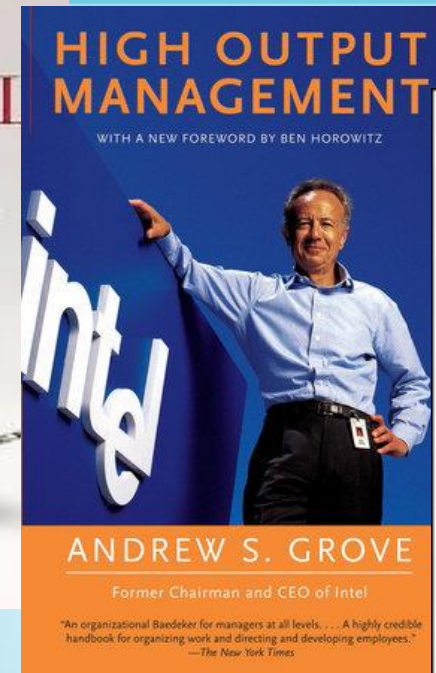
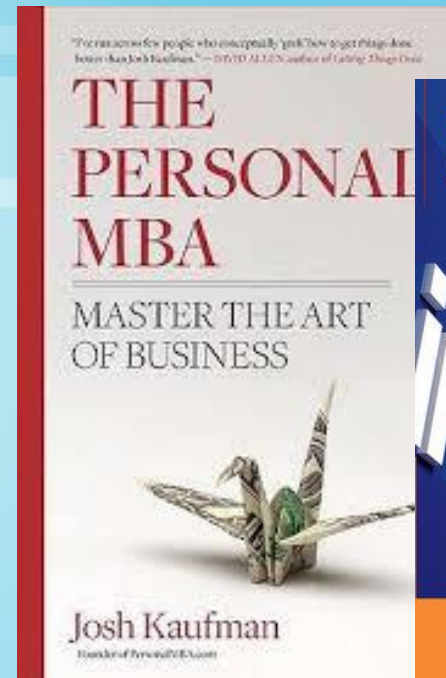
# Help a company to hire you

- BRING FUNDING! (Canada version)
  - Mitacs (Up to 40% of postdoc or grad student salary for up to two years)
  - OCE (up to 40% of postdoc salary for a year)
  - NSERC Engage (\$25k for a project with an academic lab)
  - SRED (60-80% of high risk R&D costs including salaries are reimbursed through Canadian tax credits)
- DEVELOP YOUR SKILLS
  - Learn to code
  - Learn basic management tools
  - Do a skills boot camp (data science, ML, AI)
- SHOW OFF YOUR REPO AND WHAT YOU CAN DO
- DON'T BE AFRAID TO BUG THE PEOPLE YOU WANT TO WORK FOR
- TAKE A JOB THAT'S NOT A PERFECT FIT AND GROW THE ROLE



# Hacking your way to business knowledge

- Take business courses & programs at your institute
  - If they won't let you then sneak into Executive MBA courses anyway
- Take a policy development course in the poli sci department
- Learn business shorthand
- Find mentors and ask for their help
- Learn management skills



Read these books no matter where you end up.  
They'll also help you in academia or the public sector.

## How to think about a career trajectory in the private sector

- **ADVANCEMENT CAN HAPPEN FAST**
  - This isn't academia; there's no paying your dues.
  - If you're effective and people like you, opportunities will seek you out
- **YOU WILL CHANGE COMPANIES MORE THAN ONCE**
  - Average time a tech worker spends at one company: 2 years
  - Average time a tech executive spends at one company : 4.5 years
- **SPECIALISTS CAN BECOME INDISPENSIBLE**
- **MANAGERS CAN GENERALIZE AND ADVANCE**
- **TALENT, HARD WORK & GOOD IDEAS GO FAR, but COMMUNICATION SKILLS ARE ESSENTIAL**
  - Tell people what you're doing, where you're succeeding, and where you're failing
  - Send updates to your boss weekly
  - Socialize your ideas with teammates to win support before you pitch them to senior management

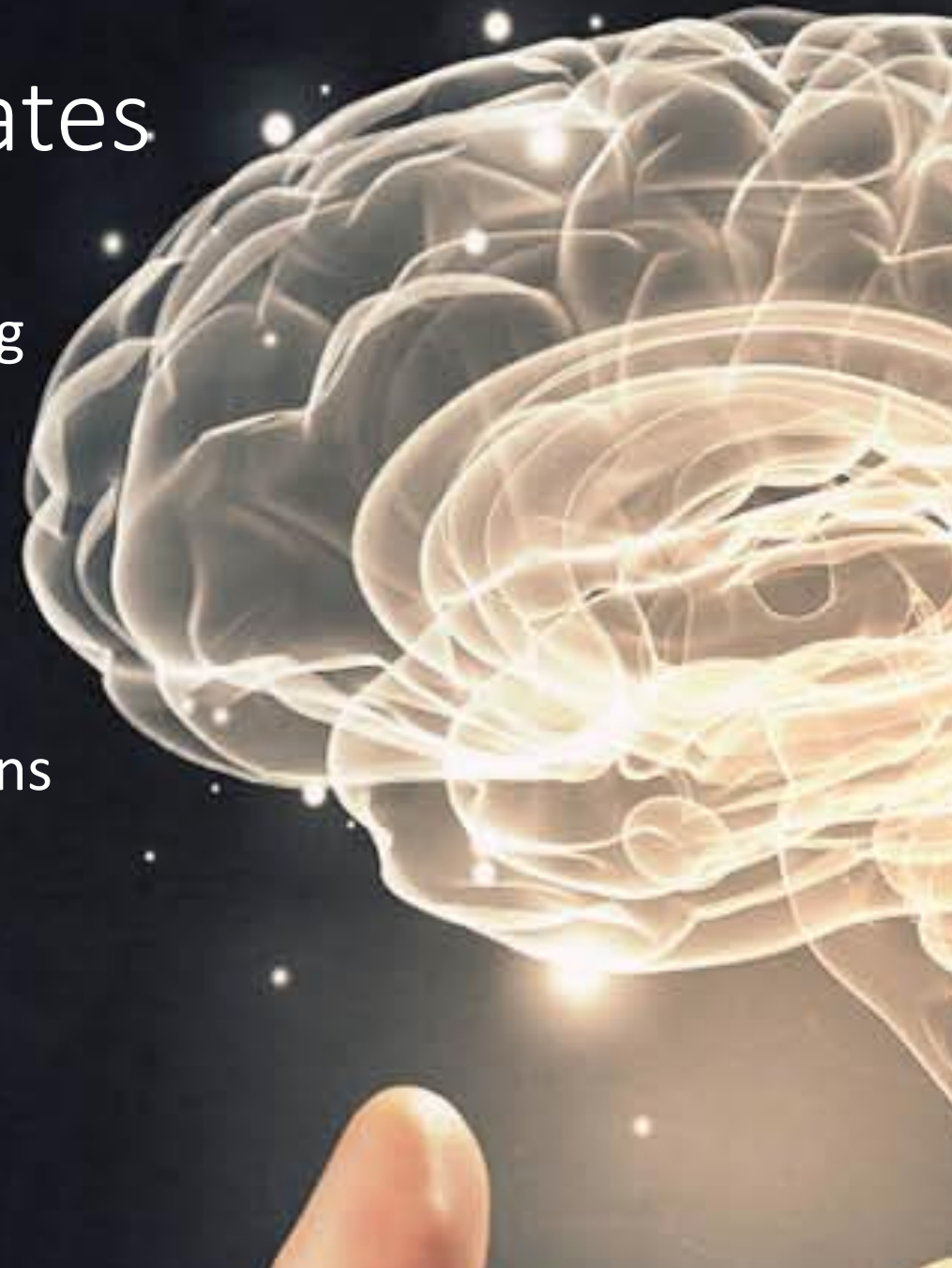
**Remember: YOU'RE A SCIENTIST and YOU CAN FIGURE OUT BUSINESS**

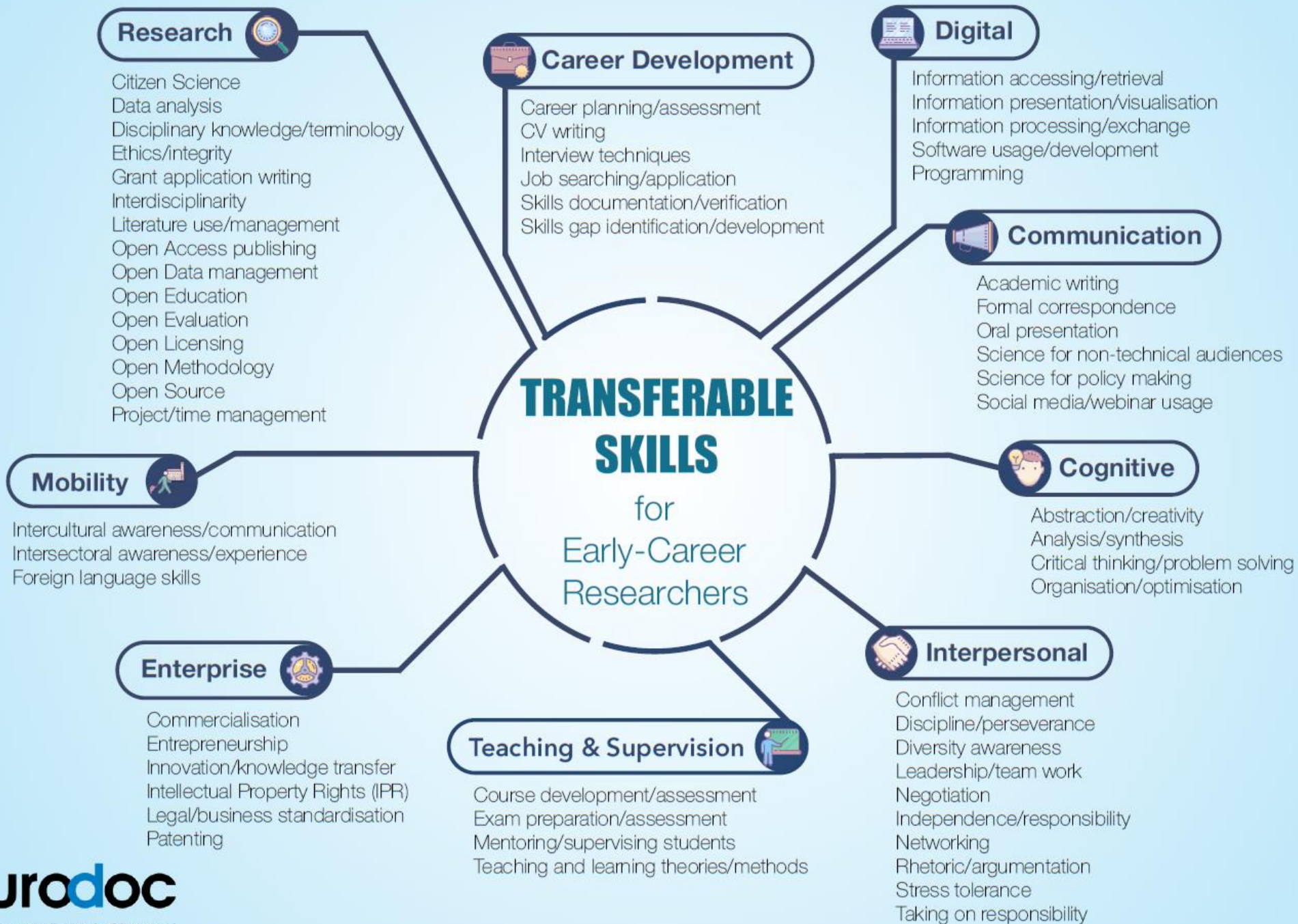
# 25 technical skills most in demand in 2019

1. Cloud computing
2. AI
3. Analytical reasoning
4. People management
5. UX (use-centered) design
6. Mobile App development
7. Video production
8. Sales leadership
9. Translation
10. Audio production
11. Natural language processing
12. Scientific computing
13. Game development
14. Social media marketing
15. Animation
16. Business analytics
17. Journalism
18. Digital marketing
19. Industrial design
20. Competitive strategies
21. Customer service systems
22. Software testing
23. Data science
24. Computer graphics
25. Corporate communications

# Skills of Neuroscience graduates

- Analyze ideas and information
- Communicate clearly, both orally and in writing
- Design experiments and conduct studies
- Gather, analyze and interpret data
- Identify and understand needs
- Inform and explain ideas
- Make critical decisions under stressful situations
- Observe and compare people, data and things
- Perceive and understand individuals
- Computational modelling
- Neuroimaging
- Manage projects and collaborators





# Professional Development strategies



- Tailor your education!
- Start thinking about your future now!
- Take advantage of PD opportunities
  - School of graduate studies
  - Clubs / graduate program / associations...
- Be serious about developing transferable skills
- Be critical and make realistic plans
- Don't forget about your graduate project ;-)

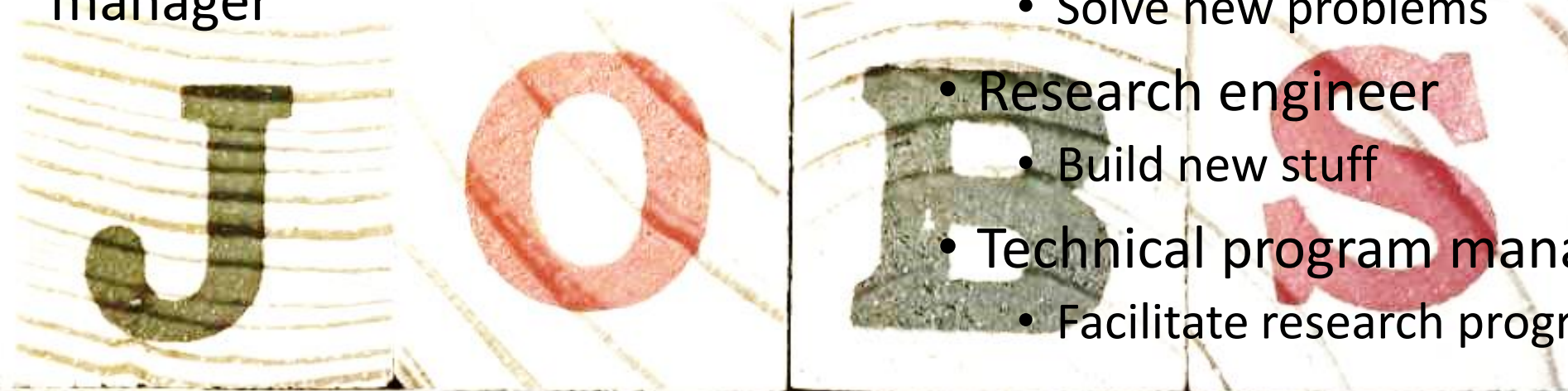
# Understanding job descriptions...


## Different broad roles

- Product vs R&D
  - Product = optimization of solution
  - R&D = new solutions
- Specialist vs Generalist
- Individual contributor vs manager

## Fancy titles

- User experience (UX) researcher
  - End user focused job
- Data scientist
  - Leverage data
- Research scientist
  - Solve new problems
- Research engineer
  - Build new stuff
- Technical program manager
  - Facilitate research programs



A person is silhouetted against a vast landscape of clouds. They are sitting on a rocky outcrop on the left side of the frame, looking out over a sea of white, fluffy clouds that stretch to the horizon. The sky above is a mix of soft blues and oranges, suggesting a sunset or sunrise. The overall mood is contemplative and inspiring.

OUR GREATEST WEAKNESS LIES IN  
**GIVING UP.**  
THE MOST CERTAIN WAY TO  
**SUCCEED**  
IS ALWAYS TO TRY JUST ONE MORE TIME.

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